



Industry-Specific Overview of Recent M&A and Capital Markets Activity

JANUARY 2024

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Recent Market Observations

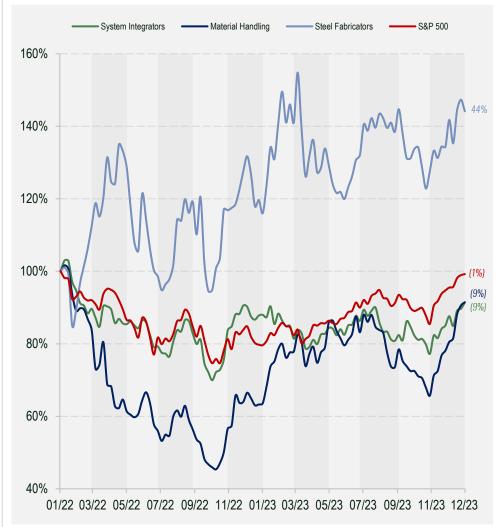
Material Handling continues to stand out as one of the fastest growing sectors within the industrial economy. The global market for material handling equipment, valued at ~\$227.0 billion in 2023, is expected to grow at a compound annual growth rate (CAGR) of ~6.0% between 2023 and 2030.

Sustained surge in e-commerce activity has helped drive demand for material handling equipment used in storage, transportation, and logistics. However, many retail and consumer packaging goods companies have recently seen online sales growth plateau after tremendous expansion during the pandemic as consumers return to brick-and-mortar stores. Despite this slowdown, e-commerce is still forecasted to constitute 41.0% of global retail sales by 2027 – up from just 18.0% in 2017 and 35.0% in 2022 and remains a primary driver for material handling demand. Online sales penetration is also putting pressure on the segment amidst heightened expectations around delivery times, SKU granularity, and seamless product returns. Growing consensus among industry executives reflect a realization towards consumers being omnichannel shoppers. As such, the emphasis is on making operations more flexible and agile, with a concerted effort to optimize efficiency across both brick-and-mortar and online platforms.

The industry is increasingly turning to technology to address challenges brought upon by persistent labor shortages, worker safety, and an aging workforce. Manufacturers have increased offerings of progressively integrated and automated solutions. This has created new market subsegments for automated guided vehicles (AGVs) and automated storageand-retrieval systems (ASRS), both of which are growing at a much faster rate than other subsegments. Areas of work more prone to high employee churn and repetitive tasks such as case picking and palletizing are expected to benefit with accelerated robotics adoption in 2024. Current advancements in vision software and end effectors allow for a more compelling case for their implementation than ever before. Additionally, as the technology around Lithium-ion (Li-on) batteries becomes increasingly viable, the adoption of electrified forklifts continue to rise with Li-on models estimated to capture 50.0% of the global forklift market share by 2030.

M&A continues to play a significant role in efforts to strengthen capabilities in line with industry advancements and ensure competitiveness. For example, the acquisition of Waltham, MA based warehouse automation and robotics provider 6 River Systems earlier in 2023 by Ocado Group adds to it growing portfolio of US robotics solutions and IP to compliment its e-Commerce fulfillment solutions.

Recent Stock Price Performance – Material Handling Indices



Source: Capital IQ

Material Handling Universe - Material Handling: CMCO, HY, JUN3, KCR, MTW

System Integrators: DFKCY, HON, KGX, KARN, TYIDY

Steel Fabricators: NUE, RS, STLD, WOR, ZEUS

Public Market Trading Multiples

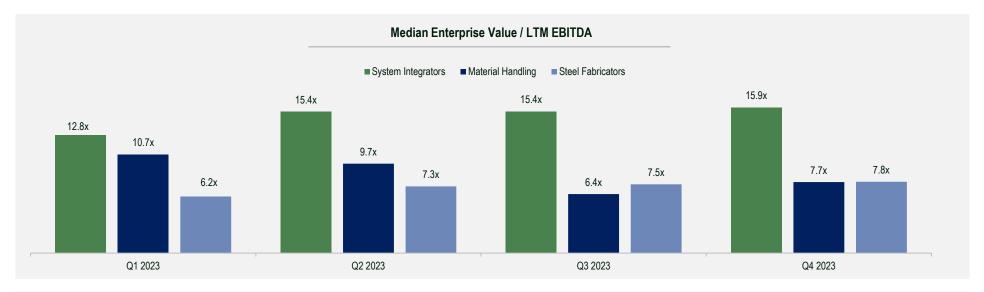
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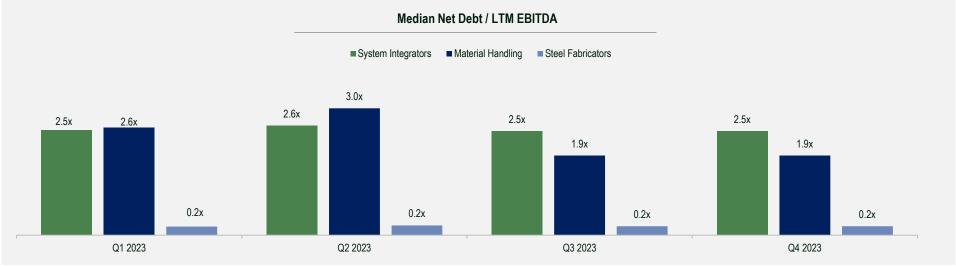
	(\$ in millions, other than stock price)		12/31/2023 Quarterly		Market	Total	LTM		Gross	EBITDA	Net Debt / Enterprise Value / LTM		
	Company		Stock Price	$\operatorname{Price}\Delta$	Сар.	EV ⁽¹⁾	Revenue	EBITDA	Margin	Margin	EBITDA	Revenue	EBITDA
System Integrators	DAIFUKU	Daifuku Co.	\$20.24	7%	\$7,501	\$7,105	\$4,053	\$423	18%	10%	NM	1.8x	16.8x
	Honeywell	Honeywell International	209.71	15%	138,251	152,169	36,408	8,713	34%	24%	1.5x	4.2x	17.5x
	kardex	Kardex Holding AG	258.89	20%	1,997	1,898	702	90	32%	13%	NM	2.7x	21.1x
	KION	KION GROUP AG	42.74	14%	5,605	12,593	11,897	1,475	23%	12%	4.1x	1.1x	8.5x
	* ТОУОТА	Toyota Industries Corporation	81.58	4%	25,330	34,325	24,202	3,142	23%	13%	2.5x	1.4x	10.9x
		Median							23%	13%	2.5x	1.8x	16.8x
Material Handling	INTELLIGENT MOTION CLEARLY MATERIAL	Columbus McKinnon	\$39.02	13%	\$1,120	\$1,622	\$978	\$143	37%	15%	3.2x	1.7x	11.3x
	HYSTER-YALE	Hyster-Yale Materials Handling	62.19	41%	1,069	1,511	4,076	220	18%	5%	1.8x	0.4x	6.9x
	D UNGHEINRICH	Jungheinrich Aktiengesellschaft	36.72	22%	3,745	6,522	5,701	558	39%	10%	4.3x	1.1x	11.7x
	KONEGRANES'	Konecranes	45.08	38%	3,570	4,144	4,063	513	55%	13%	1.0x	1.0x	8.1x
	nitowoc.	The Manitowoc Company	16.69	13%	586	980	2,254	192	20%	9%	1.9x	0.4x	5.1x
		Median							37%	10%	1.9x	1.0x	8.1x
Steel Fabricators	NUCOR'	Nucor Corporation	\$174.04	12%	\$42,786	\$43,947	\$35,733	\$8,010	24%	22%	0.0x	1.2x	5.5x
	OLYMPICSTEEL	Olympic Steel	66.70	24%	743	962	2,189	101	21%	5%	1.9x	0.4x	9.5x
	RELIANCE STEEL & ALLIMINUM CO	Reliance Steel & Aluminum Co.	279.68	8%	16,074	16,480	15,079	2,121	31%	14%	0.2x	1.1x	7.8x
	Steel Dynamics, Inc:	Steel Dynamics	118.10	11%	19,111	19,904	19,388	3,820	22%	20%	0.2x	1.0x	5.2x
	WORTHINGTON INDUSTRIES	Worthington Enterprises	57.55	(7%)	2,836	3,258	4,612	385	15%	8%	0.7x	0.7x	8.5x
		Median							22%	14%	0.2x	1.0x	7.8x

Source: Capital IC

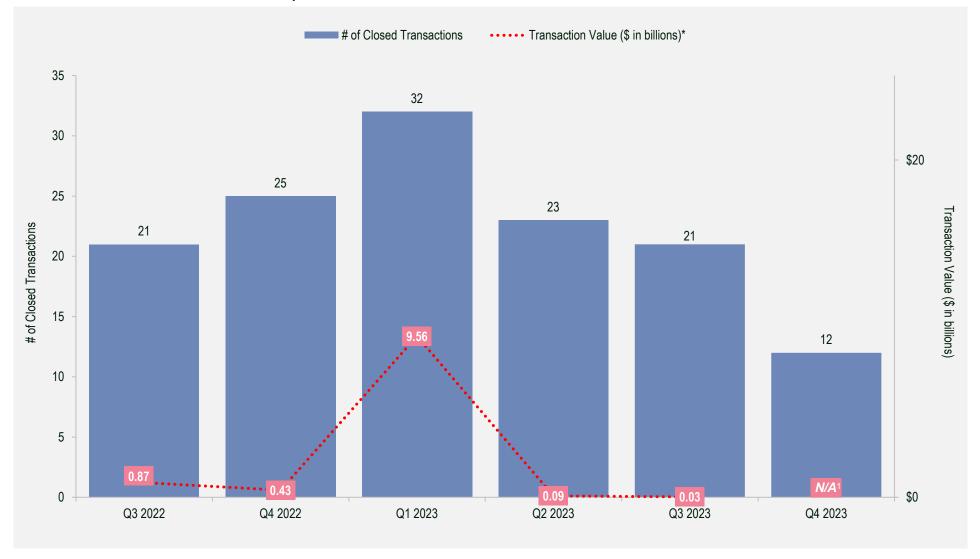
⁽¹⁾ EV ("Enterprise Value") is defined as market capitalization plus net debt, preferred equity, and minority interest. (2) Medians exclude all non-meaningful values.

Valuation multiples for System Integrators increased over the course of the year while core Material Handling players saw valuation and debt multiples both decrease during the same period





Aggregate Material Handling announced deal value decreased from highs of \$9.6 billion in Q1 2023 to \$1.2 billion for the rest of the year. Deal volumes have trailed off over the course of 2023, with 12 reported deals in Q4 2023 versus 32 for the same period in 2022



^{*}Transaction Value represents publicly announced deal terms

Recent Transaction Activity

Date	Target	Acquiror	Enterprise Value (\$M)	Target Description
12/23	WIZE	⊕ ARGOSY	Undisclosed	Offers material handling installation services
11/23	a n	MOLIOR GROWTH PARTNERS	Undisclosed	Designs and installs material handling equipment
11/23	\$	III PRO MACH	Undisclosed	Manufacturer of conveyor and container-handling machines
11/23	ATELLERIE	CronsTech	Undisclosed	Offers electrical, mechanical, structural servicing, repair, installations of cranes, OSHA inspections, and load tests as well as sale of jibs, below hooks, and hoists
11/23	GEORGIA GEORGIA	RIGUFATL	Undisclosed	Provides lifting and moving services
10/23	-B -	RHINO TOOL HOUSE	Undisclosed	Provides assembly tool and material handling solutions
10/23	GOLD CHAST	SANCE:S	Undisclosed	Offers scissor and personnel lifts, rough terrain telescopic forklifts, pumps, generators, light towers, mini excavators, skid steers, air compressors, pressure washers, and renting services
9/23	abs Tarana	A aptean	Undisclosed	Web based software to streamline multi-channel sales, warehouse management, and other functions
9/23	PIONEER DOCT TOOM NOT TO	INTEGRATED WAREHOUSE SOLUTIONS*	Undisclosed	Manufactures loading dock equipment
9/23	HY-BRID LIFTS	A ASKO	Undisclosed	Designer and manufacturer of hybrid scissor lifts
9/23	Engineered Products	мѕоитн	Undisclosed	Design, manufacture, installation, repair, and reconfiguration of material handing systems
8/23	ULTIMATION	WE SOLVE PROBLEMS.	Undisclosed	Manufactures assembly systems, conveyors, ball transfer tables, tire mounting machines, and soaping machines
8/23	Van Gorp® Engineere Conveyor Components	PPI	Undisclosed	Manufactures conveyor pulleys, idlers, shafting, rubber lagging, bearings, rollers, take-up frames, and other related material handling products
7/23	Pinnacle Cranes	ATLANTIC & SOUTHERN	Undisclosed	Operates as a dealer of Link-Belt Cranes, Manitex Boom Trucks, and Shuttlelift Industrial Carry Deck Cranes. It also offers crane servicing, maintenance, and hydraulics services
6/23	PolyFlex	NEFAB SAVING RESOURCES	Undisclosed	Manufactures reusable containers, processing trays, and other products for material handling and automated manufacturing
6/23	AIM HIGH	REIL	Undisclosed	Provides construction equipment rental services
6/23	AD	Ф BEUMERGROUP	Undisclosed	Manufactures air-supported conveyor belt system designed to transport bulk materials
5/23	M A D E 4. N E T	INGKA	Undisclosed	Develops cloud-based supply chain execution (SCE) and warehouse management software (WMS) for organizations

Source: Capital IQ

















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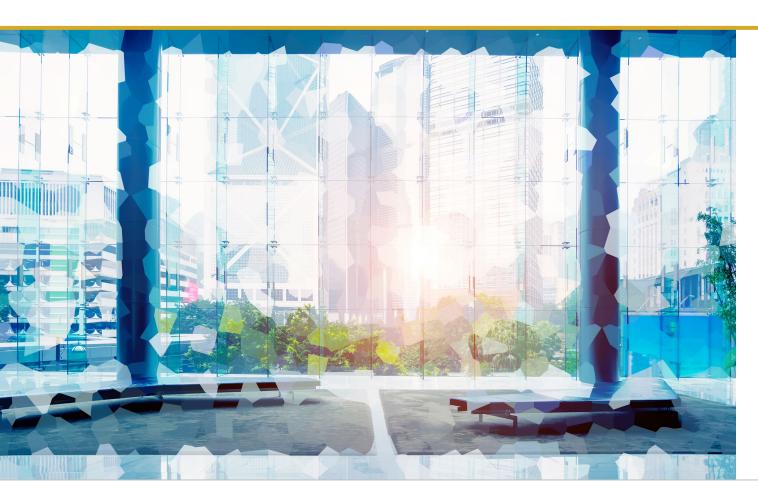
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