



Industry-Specific Overview of Recent M&A and Capital Markets Activity

JULY 2023

WWW.AMHERSTPARTNERS.COM

Recent Market Observations

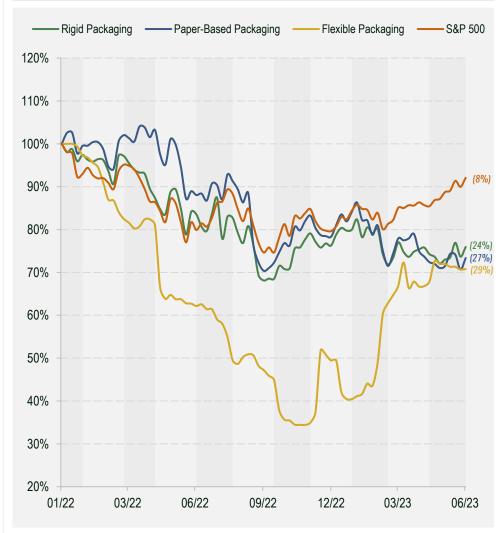
Declining raw material prices are one of the foremost bright spots for companies operating in the paper & packaging industry. The global pulp market is currently oversupplied through 2024 due to major mills adding capacity, cutting pulp prices by over 30% compared to last year. Polypropylene prices are down by 15.8% and Polyethylene is down by 7.9% over the last 12 months, making inputs for rigid and flexible packaging much more affordable. Paperboard has also declined after prices peaked in Q4 2022. While the reversal of raw material costs has been helpful to the financial performance of industry participants in the short-term, it has not been enough to offset the decline in revenue attributable to the fundamental lack of demand that is plaquing the industry.

Inflation-driven price increases for consumer staples in the consumer packaged goods (CPG) sector, and the food & beverage market more broadly, have resulted in declining orders for packaging products. Box sales volumes, for example, are down approximately 12% from year ago levels, and similar decreases are seen across other packaging substrates. Some industry participants, however, point to improving fundamentals and believe there is relief ahead. "We believe [destocking] will run its course through the second quarter, resulting in an improved demand environment in the second half of the year." – Mark Sutton, CEO, International Paper, 04/27/2023 earnings call.

Positive momentum supporting the growth in renewable packaging is also poised to continue, as concerns surrounding pollution, climate change, and geopolitical uncertainties related to the accessibility of oil and gas, drive the transition towards ecofriendly packaging solutions derived from paper and bioplastics. Notably, there have been remarkable advancements in innovative renewable packaging, with companies such as Amcor, Mondi, and Coveris pushing the limits of shelf life and functionality in paper-based packaging.

Amid weaker demand, many industry participants are looking to enact cost-cutting measures and long-term structural changes to boost efficiency, productivity, and profitability. As an example, Berry Global Group (NYSE: BERY) recently announced that it is seeking to drive performance improvement through consolidation and the spinoff of certain non-core assets. The company pointed specifically to the closure of 15 of its global facilities along with the divestiture of several business units.

Recent Stock Price Performance – Paper & Packaging Indices



Source: Capital IQ

Paper and Packaging Universe – Rigid Packaging: AMBP, AMC, ATR, BALL, BERY, CCK, GEF, MYE, OI, PTVE, SLGN, TRS, UFPT Paper-Based Packaging: CAS, GEF, IP, PACK, PKG, SON, WRK

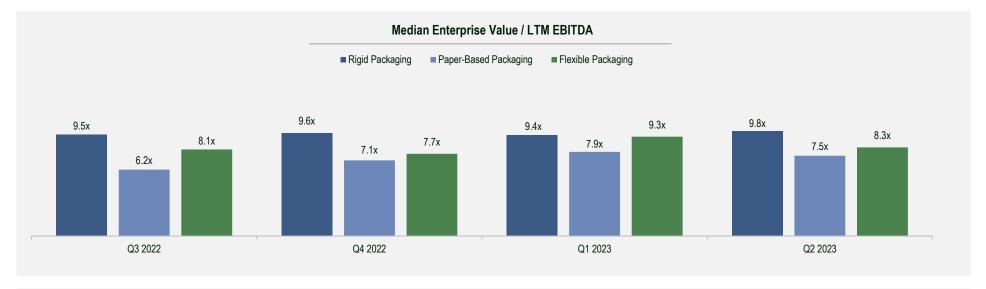
Flexible Packaging: AMC. BERY. REYN. SEE. TCL.A. TG. WPK

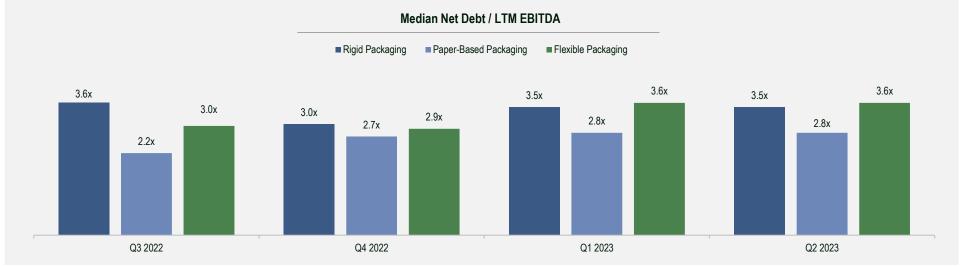
	(\$ in millions, other than stock price)		6/30/2023	Quarterly	Market	Total	LTM		Gross	EBITDA	Net Debt /	Enterprise Value / LTM	
	Company		Stock Price	Price ∆	Сар.	EV ⁽¹⁾	Revenue	EBITDA	Margin	Margin	EBITDA	Revenue	EBITDA
aging	⊘ amcor	Amcor plc	\$9.89	(12%)	\$14,324	\$21,375	\$14,930	\$1,960	19%	13%	3.3x	1.4x	10.9x
	Aptar∡	AptarGroup, Inc.	115.86	(2%)	7,591	8,721	3,337	610	35%	18%	1.7x	2.6x	14.3x
	ArdaghGroup	Ardagh Metal Packaging S.A.	3.76	(8%)	2,246	5,796	4,683	590	12%	13%	5.4x	1.2x	9.8x
	Ball	Ball Corporation	58.21	6%	18,310	27,908	15,122	1,956	17%	13%	4.6x	1.8x	14.3x
	Berry	Berry Global Group, Inc.	64.34	9%	7,669	17,080	13,495	2,054	17%	15%	4.6x	1.3x	8.3x
	CROWN	Crown Holdings, Inc.	86.87	5%	10,351	17,964	12,755	1,670	18%	13%	4.1x	1.4x	10.8x
Pack	GREIF	Greif, Inc.	68.89	9%	3,403	5,930	5,698	882	21%	15%	2.6x	1.0x	6.7x
Rigid Packaging	myers	Myers Industries, Inc.	19.43	(9%)	714	812	890	101	32%	11%	0.9x	0.9x	8.0x
	Cal Packaging Solutions	O-I Glass, Inc.	21.33	(6%)	3,312	7,599	6,995	1,159	20%	17%	3.5x	1.1x	6.6x
	pactiv - evergreen	Pactiv Evergreen Inc.	7.57	(5%)	1,350	5,213	6,156	901	16%	15%	3.8x	0.8x	5.8x
	SILGAN	Silgan Holdings Inc.	46.89	(13%)	5,170	8,824	6,388	952	16%	15%	3.5x	1.4x	9.3x
	TriMas	TriMas Corporation	27.49	(1%)	1,138	1,542	875	127	23%	14%	2.9x	1.8x	12.2x
	UFP TECHNOLOGIES	UFP Technologies, Inc.	193.85	49%	1,476	1,544	380	65	27%	17%	1.0x	4.1x	23.9x
		Median							19%	15%	3.5x	1.4x	9.8x
D.O	Cascades	Cascades Inc.	\$8.83	9%	\$888	\$2,498	\$3,372	\$279	33%	8%	4.8x	0.7x	9.0x
	GREIF NOOM NO DOCTOR PROMISE	Greif, Inc.	68.89	9%	3,403	5,930	5,698	882	21%	15%	2.6x	1.0x	6.7x
Paper Packaging	INTERNATIONAL PAPER	International Paper Company	31.81	(12%)	11,040	16,671	20,944	2,864	29%	14%	1.8x	0.8x	5.8x
. Pacl	PCA	Packaging Corporation of America	132.16	(5%)	11,774	14,038	8,318	1,866	24%	22%	1.1x	1.7x	7.5x
aper	Ranpak [*]	Ranpak Holdings Corp.	4.52	(13%)	372	726	325	59	32%	18%	5.7x	2.2x	12.4x
	SONOCO	Sonoco Products Company	59.02	(3%)	5,781	9,040	7,209	1,059	20%	15%	2.8x	1.3x	8.5x
		WestRock Company	29.07	(5%)	7,446	17,318	21,123	3,152	19%	15%	2.8x	0.8x	5.5x
	_	Median							24%	15%	2.8x	1.0x	7.5x
	⊘ amcor	Amcor plc	\$9.89	(12%)	\$14,324	\$21,375	\$14,930	\$1,960	19%	13%	3.3x	1.4x	10.9x
JB J	Berry	Berry Global Group, Inc.	64.34	9%	7,669	17,080	13,495	2,054	17%	15%	4.6x	1.3x	8.3x
kagii	Reynolds D	Reynolds Consumer Products Inc.	28.25	3%	5,933	8,010	3,846	505	20%	13%	3.9x	2.1x	15.9x
e Pac	Sealed Air Re-Imagine	Sealed Air Corporation	40.00	(13%)	5,775	10,388	5,573	1,065	31%	19%	4.2x	1.9x	9.8x
Flexible Packaging	tc • transcontinental	Transcontinental Inc.	11.07	7%	953	1,855	2,215	298	15%	13%	2.8x	0.8x	6.2x
	Tredegar	Tredegar Corporation	6.67	(27%)	224	378	893	46	13%	5%	3.2x	0.4x	8.2x
	WINPAK	Winpak Ltd.	31.12	(2%)	2,023	1,646	1,210	226	28%	19%	NM	1.4x	7.3x
		Median							19%	13%	3.6x	1.4x	8.3x

Source: Capital IQ

⁽¹⁾ EV ("Enterprise Value") is defined as market capitalization plus net debt, preferred equity and minority interest. (2) Median and mean values exclude all non-meaningful values.

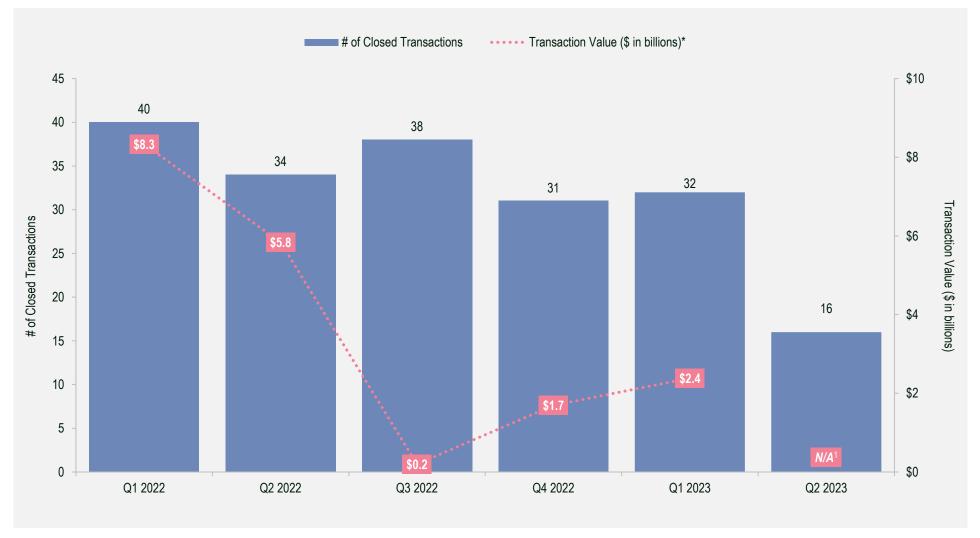
Valuation multiples and debt levels in Paper and Packaging have remained relatively stable over the past four quarters, with Rigid Packaging being the only category experiencing improved valuation multiples in Q2 2023





⁽¹⁾ EV ("Enterprise Value") is defined as market capitalization plus net debt, preferred equity and minority interest. (2) Median and mean values exclude all non-meaningful values.

Aggregate value of deals announced through June 2023 declined by ~\$12 billion compared to the same period last year. Deal volume also declined with 16 Packaging reported deals in Q2 2023 as compared to 34 in Q2 2022



Recent Transaction Activity

Date	Target	Acquiror	Enterprise Value (\$M)	Target Description
06/21/23	The Standard Group	Paper Works	Undisclosed	Manufactures and converts custom printed paperboard packaging products for food, personal care, private label, liquor, household goods, pharmaceutical, and promotional markets
05/04/23	PRO-WESTERN PLASTICS LTD	Berry	\$88	Manufactures plastic packaging products
04/28/23	THRESHOLD OF Values Management Systems	CCL 🔽	Undisclosed	Provides business printing solutions in the form of computer checks and forms, serving businesses, medical facilities, schools, retailers, restaurants, and government services
04/04/23	17 W Labels	SYSTEMS	Undisclosed	Manufactures and assembles automated product identification solutions for industrial and retail markets
03/20/23	<u>green</u> lane	@ Bottles	Undisclosed	Develops and distributes cannabis accessories, vape solutions, and lifestyle products in the United States, Canada, and Europe
03/08/23	Welch Packaging	NASHVILLE BOX	Undisclosed	Nash - Manufactures corrugated packaging products, including corrugated boxes, brown boxes, high-end graphic retail packaging products, and displays
03/01/23	AMHERST LABEL	inovar Packaging Group	Undisclosed	Engages in label printing and production activities
02/28/23	Martin Pallet Inc.	Burlington	Undisclosed	Manufacturer of wood pallets, crates, lumber, and wood packaging materials with custom production capabilities for pallets and crates, custom crates, recycled pallets, and wood packaging design
02/13/23	Keystone	Mill Rock Packaging Partners	Undisclosed	Designer and manufacturer of paper and cardboard containers and packaging for health and medical, beverage, food product, and consumer products
02/11/23	Complete	CARTIER Packaging, Optimized.	Undisclosed	Delivers cargo securement and damage prevention packaging products intended for the railway industry
02/08/23	ALPHA CONTAINER	PACKAGING PRODUCTS, INC.	Undisclosed	Manufactures and distributes corrugated products and packaging supplies
02/01/23	AARTS Packaging the creative inventors	Tr: M as	\$38	Manufactures plastic injection moldings and plastic bottles, offering packaging and packaging components for cosmetics, utilities and disposables
02/01/23	PREFERRED PACKAGING PRODUCTS, INC.	TELEXPRIC	Undisclosed	Engages in the distribution of industrial packaging products, including corrugated, custom foam, poly bags, wood crating, bubble, stretch wrap, tapes, and labels
02/01/23	StePac	PEFLEXIBLE	Undisclosed	Develops, manufactures, and supplies precision engineered modified atmosphere and modified humidity fresh produce packaging
02/01/23	Cimarron Label Experts in Estended Text Labeling	inovar Packaging Group	Undisclosed	Experts in extended text labeling, operating pre-press department and printing services
01/31/23	liquibox	Sealed Air	\$1,150	Manufactures flexible liquid packaging solutions for applications in a variety of industries, including fillers, urn-liners, bottles, dispensers, and more
01/19/23	tap packaging + design	OLIVER INC.	Undisclosed	Manufactures packaging solutions for the consumer goods industry, specializing in folding cartons

Source: Capital IQ

With a track record spanning over 25 years, Amherst Partners is a boutique investment banking firm focused on providing M&A advisory and capital raising services primarily for closely-held businesses

Boutique investment bank with significant Wall Street experience









Giuliani Capital Advisors



J.P.Morgan







Core Execution Team



Charles Chandler
Partner



John Wendzinski Senior Associate



Donald Luciani
Partner



Sam Jabara Associate



Fahad Siddiqui Director



Emily Pachla Controller

Operations Advisory



Jon B. Cotton
CEO, Apex Health, Former President,
Meridian Health Plan of Michigan



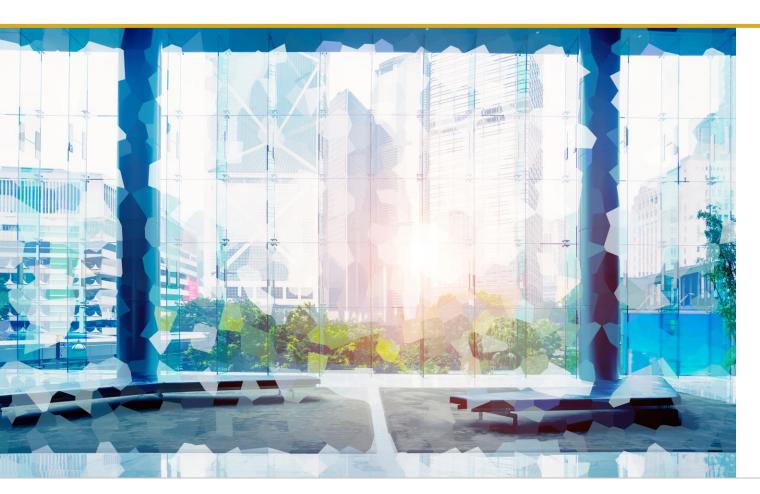
Ray Dallavecchia, Jr.
Owner, Venetian Associates



S. Evan Weiner
President/CEO, Edw. C. Levy Co.

Amherst Partners

EXPERIENCE | SOLUTIONS | RESULTS



KEY CONTACT INFORMATION

Chas Chandler, Partner and Head of Consumer Investment Banking (248) 633-2140 chandler@amherstpartners.com

Don Luciani, *Partner* (248) 633-2139 dluciani@amherstpartners.com

Fahad Siddiqui, Director (248) 633-2053 fsiddiqui@amherstpartners.com

John Wendzinski, Senior Associate (248) 633-2057 jwendzinski@amherstpartners.com

Sam Jabara, Associate (248) 633-2063 sjabara@amherstpartners.com

AMHERST PARTNERS, LLC

255 East Brown Street, Suite 120 Birmingham, MI 48009, U.S.A. Telephone: (248) 642-5660

Facsimile: (248) 642-9247

Securities related transactions are offered through Amherst's wholly owned subsidiary, One Amherst LLC, a registered broker-dealer and member of FINRA and SIPC.

This report is published solely for informational purposes and is not to be construed as rendering legal, accounting or investment advice or as a solicitation or an offer to buy or sell securities. Although information contained in this report has been obtained from and is based on sources that Amherst Partners LLC believes to be reliable; it is not guaranteed as being accurate. Past performance is not an indication of future results.